



FLORIDA HEALTH CARE CONNECTIONS



Executive Steering Committee (ESC) Meeting

July 30, 2021





Opening Remarks

Simone Marstiller, Secretary & FX Executive Sponsor

ESC Meeting Agenda

- ESC Roles, Responsibilities, & Structure
- Sunshine Laws Overview
- FX Program Overview & Updates
- FX Module / Project Updates
- Independent Verification & Validation Assessment
- Open Discussion / Member Updates
- Upcoming Activities / Closing Remarks



Executive Steering Committee (ESC) Roles, Responsibilities, & Structure

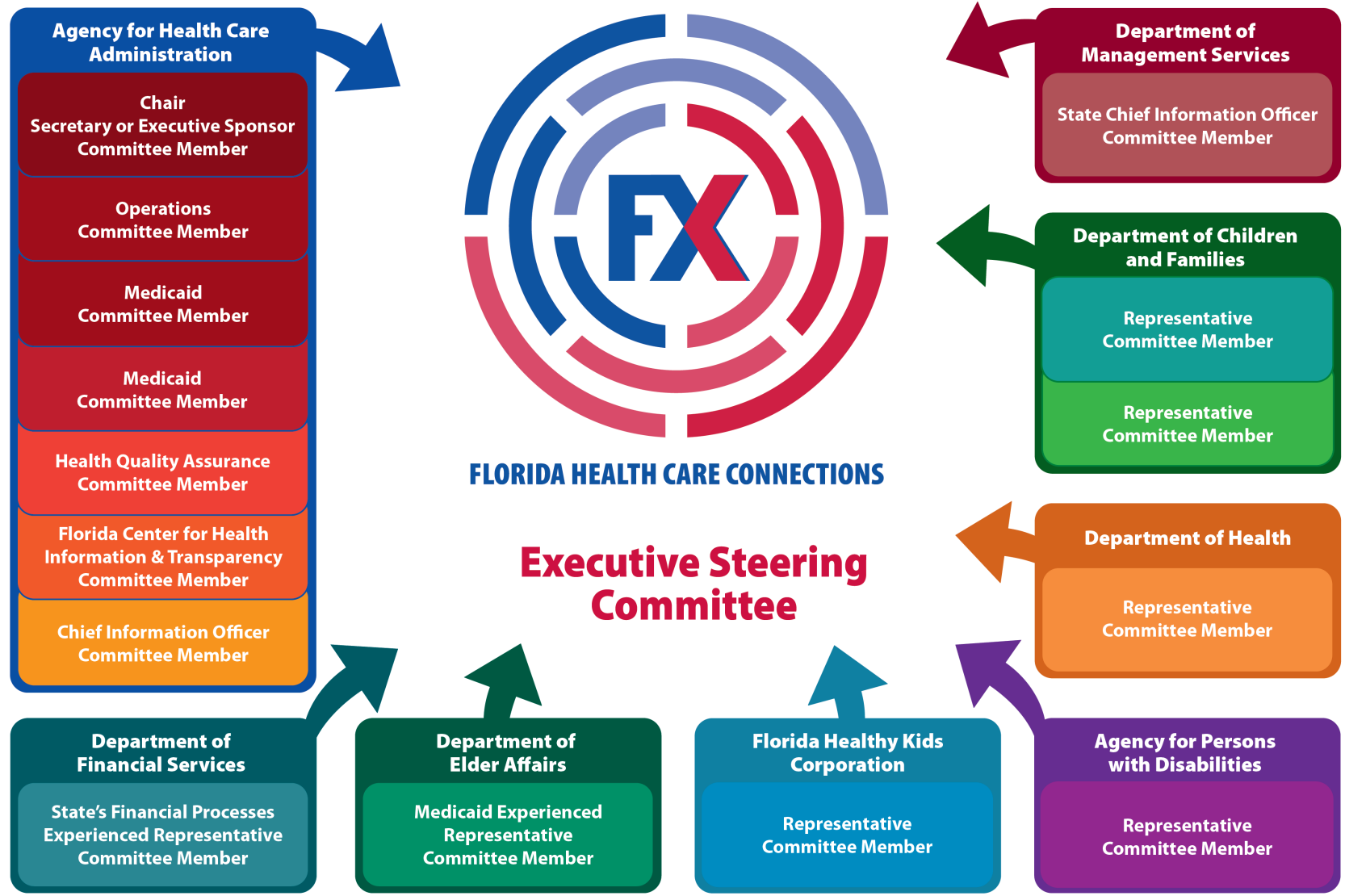
Simone Marstiller, Secretary & FX Executive Sponsor

Mike Magnuson, FX Director



ESC Roles, Structure, & Responsibilities

ESC Roles





FLORIDA HEALTH CARE CONNECTIONS

ESC Roles, Responsibilities, & Structure

ESC Responsibilities

Per the 2021 Implementing Bill, the ESC has the overall responsibility for ensuring that the project to replace Florida Medicaid Management Information System (FMMIS) and the Medicaid fiscal agent meets its primary business objectives and:

Requirement	Compliance
Identify and recommend to the Executive Office of the Governor, the President of the Senate, and the Speaker of the House of Representatives any statutory changes needed to implement the modular replacement to standardize, to the fullest extent possible, the state's healthcare data and business processes.	The Executive Office of the Governor's working group for interagency information technology integration will advise and inform the ESC on recommendations to standardize, to the fullest extent possible, the state's healthcare data and business processes. Other recommendations may come through the project teams and ESC members.
Review and approve any changes to the project's scope, schedule, and budget which do not conflict with the requirements of subsections (1) and (2) [per the Implementing Bill].	FX will present for ESC review, any changes that impact the phases of the FX Strategic Roadmap and Spend Plan to ensure the resolution of the fiscal agent contract.





FLORIDA HEALTH CARE CONNECTIONS

ESC Roles, Responsibilities, & Structure

ESC Responsibilities

Requirement	Compliance
Ensure that adequate resources are provided throughout all phases of the project.	FX will provide an Executive Dashboard review to the ESC, a review of the Strategic Roadmap, and Budget Plan as well as a high-level timeline of all decisions coming before the ESC for the fiscal year.
Approve all major project deliverables .	FX will provide the ESC major deliverable(s) for approval as identified in the Strategic Roadmap prior to final approval.
Review and verify that all procurement and contractual documents associated with the replacement of the current Florida Medicaid Management Information System (FMMIS) and Medicaid fiscal agent align with the scope, schedule, and anticipated budget for the project.	FX will provide a high-level overview of each solicitation for the purchase of modular solutions (including any RFP or ITN) to the ESC for review prior to the submission to CMS for its approval. Specific solicitations for review will be determined in the first ESC meeting of each fiscal year.



ESC Roles, Responsibilities, & Structure

Meeting Process

- The FX Executive Sponsor chairs the ESC; however, the FX Director is responsible for conducting the meeting.
- The FX Director will update the ESC on matters related to the FX Program's scope, schedule, and budget.
- The FX Director prepares and distributes the agenda, status reports, and a list of deliverables (as applicable) to ESC members for review prior to the meeting.
- Public comment will be taken prior to voting by ESC members.
- A quorum of the ESC consists of at least 11 members present.
- The ESC action shall be taken by a vote from at least 10 affirmative votes following with the Chair voting on the prevailing side.



ESC Roles, Responsibilities, & Structure

Schedule

- Scheduled meetings will occur every two months or as required at the call of the Chair.
- Meetings scheduled at least two weeks in advance with ESC members and publicly noticed in the Florida Administrative Register at least one week prior to the meeting date.
- Meeting agenda will be provided when the meeting is noticed.





Sunshine Laws Overview

Bill Roberts, Deputy General Counsel



Sunshine Laws Overview

- The Sunshine Law is established by Article I, Section 24 of the Florida State Constitution and Chapter 286, Florida Statutes (F.S.).
- A collegial body is subject to the Sunshine Law. Any gathering (this includes email communications) of two or more members of the collegial body to discuss some matter on which foreseeable action will be taken by the collegial body is considered a meeting subject to Sunshine Law requirements. Collegial body includes:
 - Commission or council
 - Advisory board
 - Ad hoc committee
 - Task force



Sunshine Laws Overview

Basic Requirements

The Sunshine Law imposes three basic requirements:

1. Meetings of the collegial body must be open to the public
2. The collegial body must give “reasonable notice” of its meetings
3. The collegial body must keep minutes of its meetings

Sunshine Laws Overview

Meetings

- A “meeting” of a body subject to the Sunshine Law is broadly defined to include any gathering – formal or informal – during which two or more members of the body discuss the official business of the body. Accordingly, business-related discussions between members of the collegial body may only take place at open, properly-noticed meetings.
- Members may not discuss the business of the collegial body with each other through private phone conversations or e-mail discussions. Members may distribute documents to each other, but they may not discuss or exchange comments on those documents outside of a public meeting.
- In addition, members may discuss business with third parties (i.e., non-members of the body), provided the members do not use a third party as a liaison for business-related communication with other members.



Sunshine Laws Overview

Notice

“Reasonable notice” of public meetings is required. AHCA follows Section 120.525, F.S., in providing public meeting notice, which dictates the following:

- Notice of public meetings, hearings, and workshops shall be by publication in the Florida Administrative Register not less than 7 days before the event. The notice shall include a statement of the general subject matter to be considered.
- An agenda shall be prepared in time to ensure that a copy of the agenda may be received at least 7 days before the event by any person in the state who requests a copy and who pays the reasonable cost of the copy. The agenda shall contain the items to be considered in order of presentation. After the agenda has been made available, a change shall be made only for good cause, as determined by the person designated to preside, and stated in the record. Notification of such change shall be at the earliest practicable time.



Sunshine Laws Overview

Minutes

- Although the Sunshine Law requires the collegial body to record minutes of its meetings, such minutes need not be verbatim transcripts of the proceedings. A summary or notes of the meeting is sufficient.
- It is within the collegial body's discretion to determine who is responsible for creating the minutes of meetings.



Sunshine Laws Overview

Public Records

- As a general matter, any documents or other materials that are (1) created or received by collegial body members, (2) related to the collegial body's official business are "public records" which must be made available to the public for inspection and copying.
- These are all considered "public records" if they are used to "perpetuate, communicate, or formalize knowledge."
 - Reports – circulated drafts of such reports
 - Business related correspondence between collegial body members and AHCA, or any member of the public
 - E-mail between collegial body members and AHCA, or any member of the public
 - Personal notes of collegial body members



Sunshine Laws Overview

Confidential Information

- It is possible that records created by the collegial body will include information that is considered confidential and exempt from the Public Records Law. For example, some information which could conceivably come before the collegial body, such as Medicaid recipient identifying information and medical records, is confidential and exempt.
- In the event that a collegial body document were to include confidential information, the relevant portions of that document would have to be redacted before the document could be released to the public. Collegial body members should also take care during the public meetings not to discuss information derived from such confidential records.



Sunshine Laws Overview

Public Participation

- Section 286.0114, F.S., requires that members of the public be given reasonable opportunity to be heard on a proposition that is before the Council.
- The opportunity to be heard does not apply to acts which are ministerial, for example, the approval of minutes.
- The Workgroup may develop guidelines for public participation such as providing time limits for speakers, having a single representative speak for a group, using “speakers’ cards,” or designating a specific time period for public comment.



Sunshine Laws Overview

Penalties

- Knowing violations of the Sunshine Law are second degree misdemeanors, which carry a maximum sentence of 60 days and up to a \$500 fine.
- Public officers who violate the law have committed a non-criminal infraction, punishable by a fine of up to \$500.

Sunshine Laws Overview

Resources

- Government in the Sunshine Manual 2020
[http://myfloridalegal.com/webfiles.nsf/WF/MNOS-B9QQ79/\\$file/SunshineManual.pdf](http://myfloridalegal.com/webfiles.nsf/WF/MNOS-B9QQ79/$file/SunshineManual.pdf)
- Department of State Records Retention Schedules
<https://dos.myflorida.com/library-archives/records-management/general-records-schedules/>
- AHCA Public Records Request
http://ahca.myflorida.com/Executive/Communications/public_records.shtml
- Bill Roberts at 850-412-3630
William.Roberts@ahca.myflorida.com





FX Program Overview & Updates

Mike Magnuson, FX Director



FX Program Overview

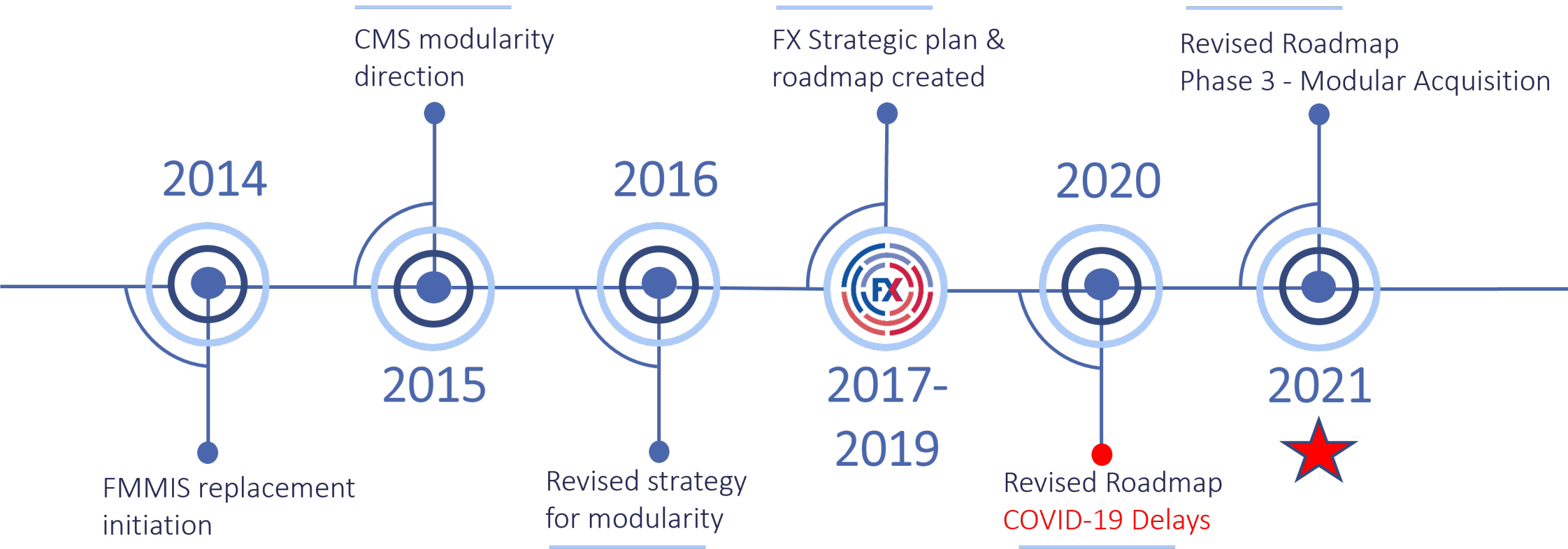
Procurement Integrity Statement

The Agency's FX program is an ongoing process that involves the preparation of specifications for upcoming contracts. To protect the competitive nature of FX procurements, the Agency will not have any discussions related to the scope, evaluation, or negotiation of any current or future procurement with vendors or their representatives, other than the Agency's SEAS Vendor, IV&V Vendor and IS/IP Vendor, who are precluded from bidding on future FX contracts. Procurements are subject to s. 287.057(23), Florida Statutes, between the release of the solicitation and the end of the 72-hour period following the agency posting the notice of intended award.



FX Program Overview

FX Journey



FX Program Overview

FX Phases

<p>COMPLETE Fall 2017</p>	<p>PHASE 1</p>	<p>Procure a Strategic Enterprise Advisory Services (SEAS) Vendor and an Independent Verification and Validation (IV&V) Vendor</p>
<p>FALL 2019 – 2022 WE ARE HERE</p>	<p>PHASE 2</p>	<p>Establish the technical foundation of the modular transformation through the Agency’s procurement of an Integration Services and Integration Platform (IS/IP) Solution and an Enterprise Data Warehouse (EDW) Solution</p>
<p>Fall 2019 – 2024 WE ARE HERE</p>	<p>PHASE 3</p>	<p>Transition the current fiscal agent contract by December 2024, which include activities to procure modules to transform and improve the FMMIS business processes and replace functionality with solutions that are interoperable with other systems within FX and the larger Florida Health and Human Services agency ecosystem</p>
<p>Spring 2023 – 2027</p>	<p>PHASE 4</p>	<p>Acquisition and implementation of modular processing capabilities, systems and services that upgrade, modernize, and replace the functions currently performed by multiple existing systems</p>



FX Program Overview

FX Guiding Principles



Enable high-quality and accessible data



Improve health care outcomes



Reduce complexity



Improve integration with partners



Use evidence-based decision-making



Improve provider and recipient experiences



Enable good stewardship of Medicaid funds



Enable holistic decision-making rather than short-term focus



FLORIDA HEALTH CARE CONNECTIONS

Deadline to resolve Fiscal Agent contract

FX Program Updates

FX Strategic Roadmap – Revised July 2021

Essential Modules for Fiscal Agent Resolution

	FY19/20					FY20/21					FY21/22					FY22/23					FY23/24					FY24/25																											
	J	F	M	A	M	J	JY	A	S	O	N	D	J	F	M	A	M	J	JY	A	S	O	N	D	J	F	M	A	M	J	JY	A	S	O	N	D	J	F	M	A	M	J	JY	A	S	O	N	D	J	F	M	A	M
IS/IP	Implementation					X	Phase 2: FX Infrastructure																																														
EDW	Proc					Implementation					ODS Rep	X																																									
Unified Operations Center	Combined Planning *					Proc*					P	Intent to Award / Contracting					Iterative Platform and Services DDI										★																										
Core	Combined Planning *					Proc*					P	Intent to Award / Contracting					Core DDI										X																										
Provider	Combined Planning *					Proc*					P	Intent to Award / Contracting					Provider DDI					X																															
PBM											Plan					Proc					Implementation					X																											

- Procurement – anticipated release (**P**)
- Integration between UOC and the Provider, Recipient (Oct 2023), Core, and PBM modules (**★**)
- * Combined Planning includes: UOC, Recipient, Core, Provider
- ** Recipient functionality will be included in UOC

LEGEND				
Planning & Analysis	Procurement (Drafting, Release, Eval, Negotiations)	Intent to Award / Contracting	Implementation	Go-Live

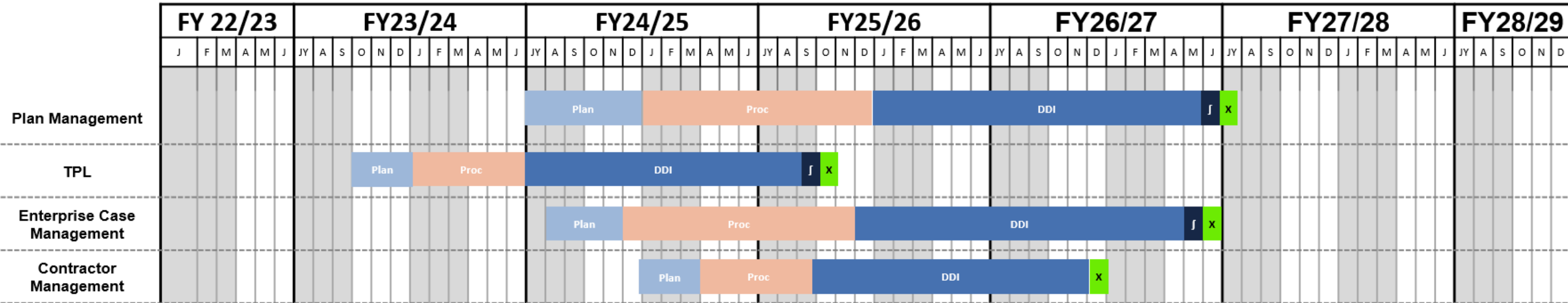




FLORIDA HEALTH CARE CONNECTIONS

FX Program Updates

Phase 4 – Non-Fiscal Agent Modules

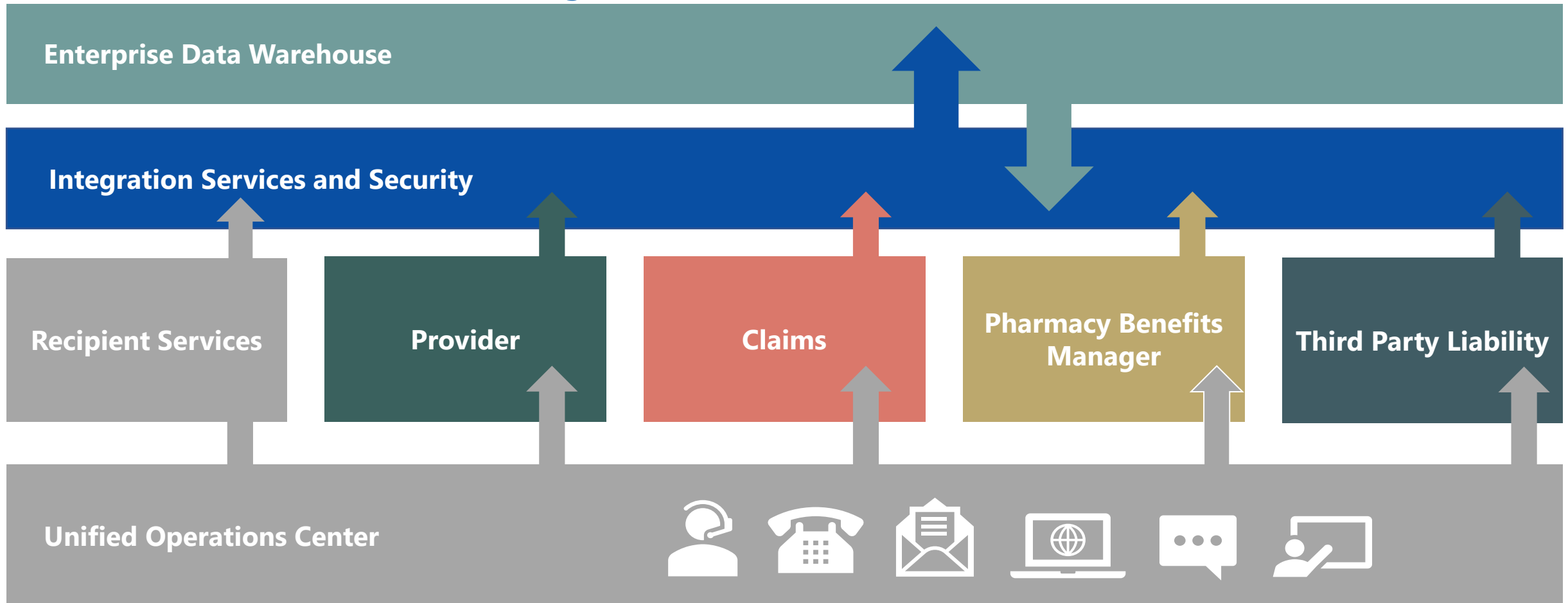


LEGEND



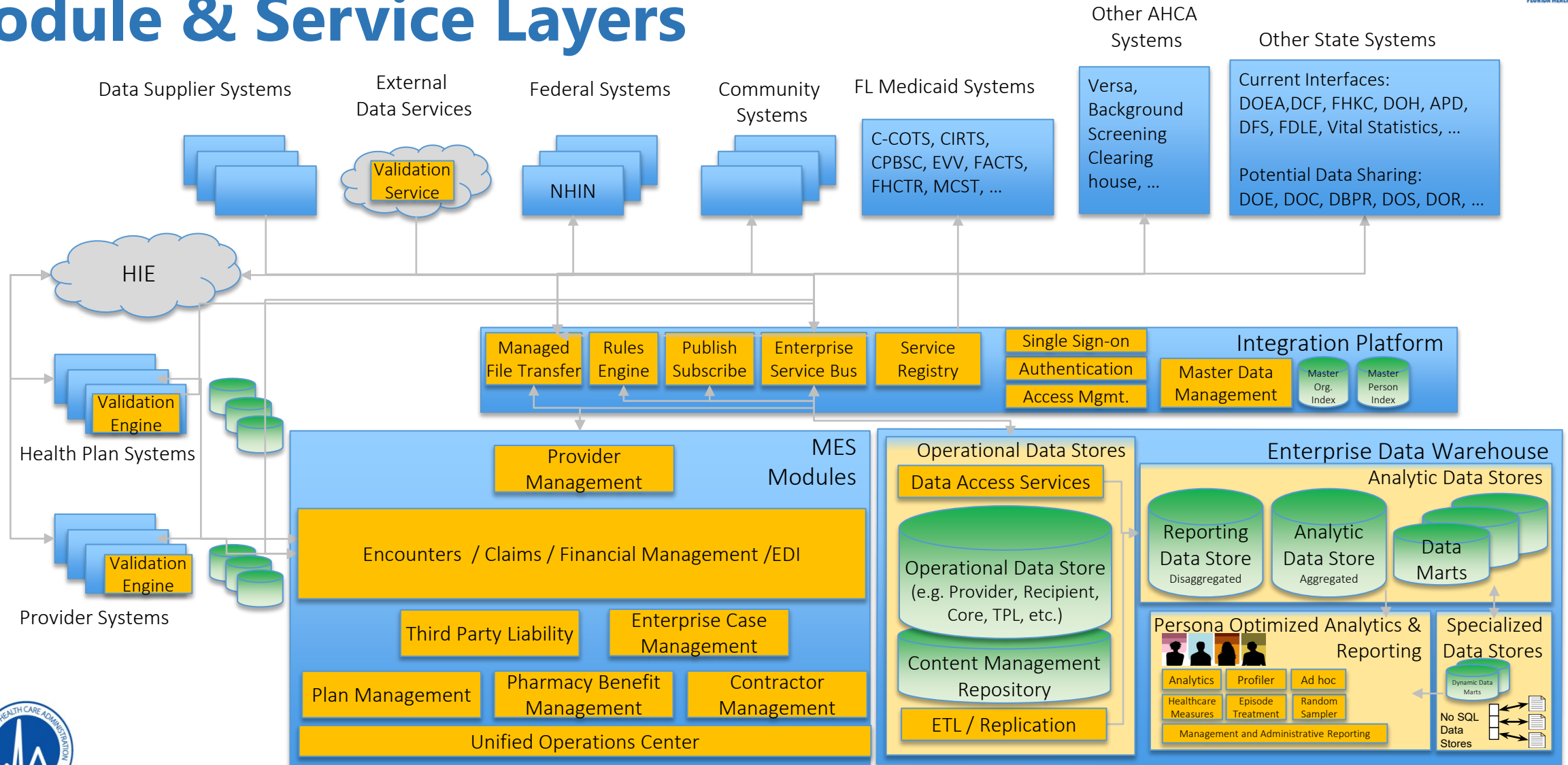
FX Program Updates

Module & Service Layers



FX Program Updates

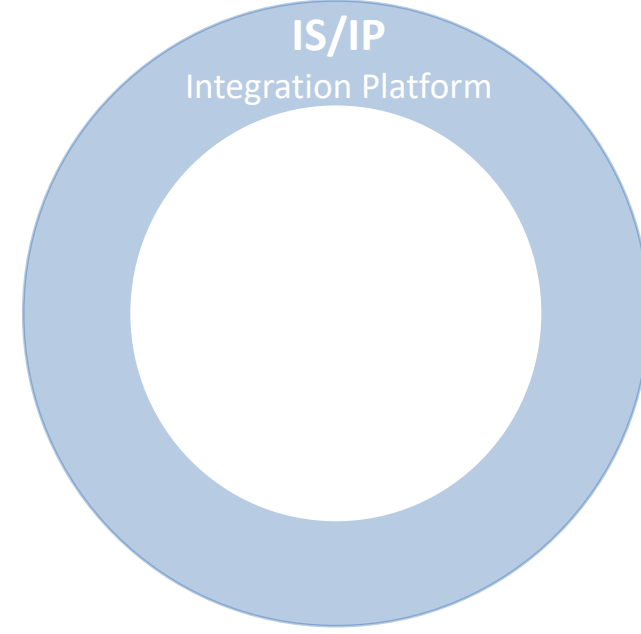
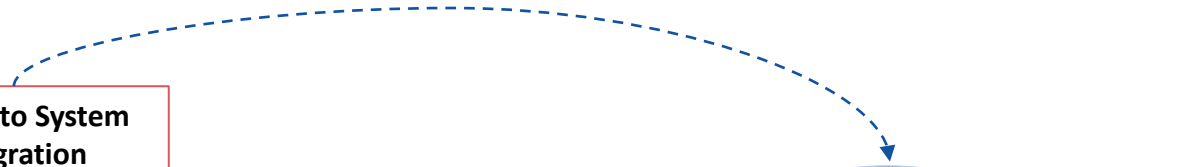
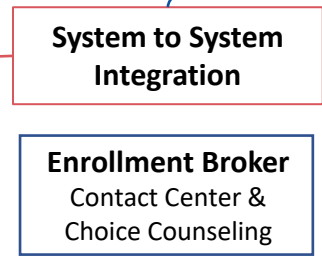
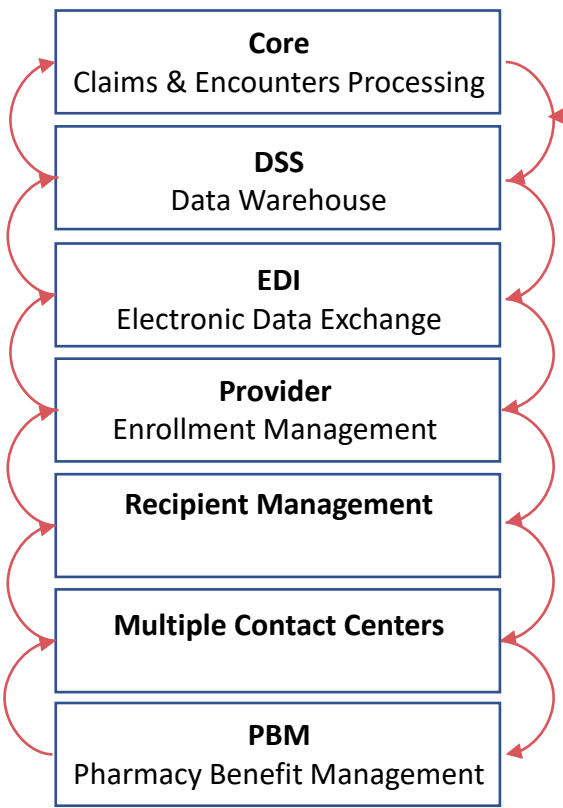
Module & Service Layers



Phase 2: FX Infrastructure Current State - Integration Services/Integration Platform

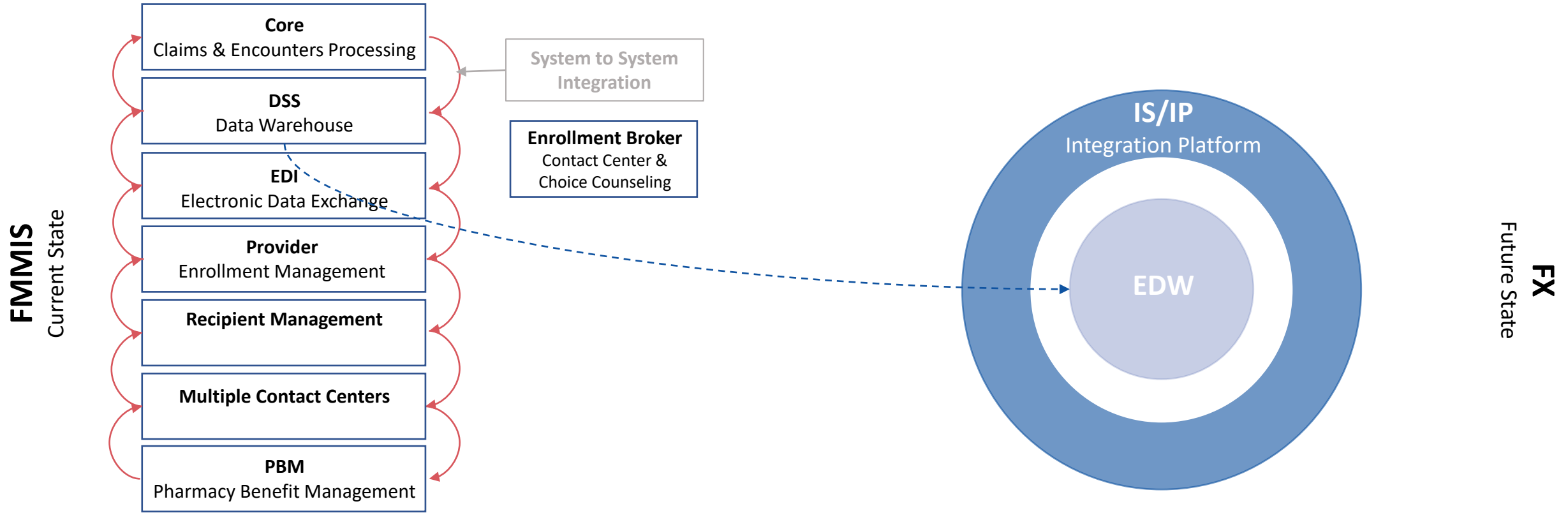


FMMIS
Current State



Future State
FX

Phase 2: EDW Build & Integration



Phase 3: Modular Build & Integration

FY 19/20

FY 20/21

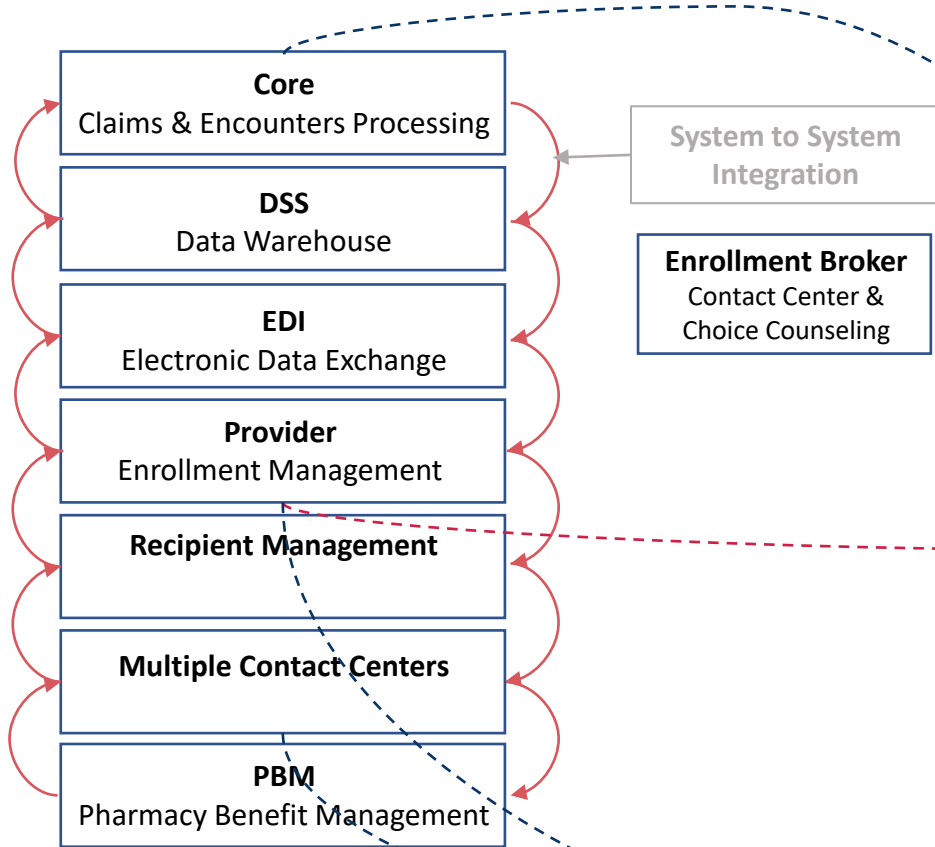
FY 21/22

FY 22/23

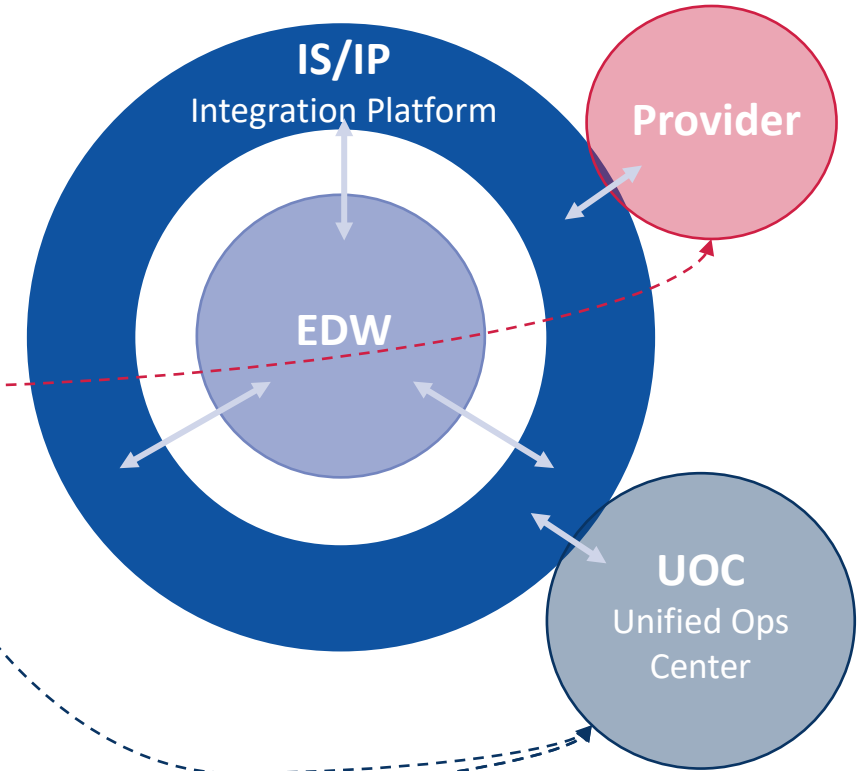
FY 23/24

FY 24/25

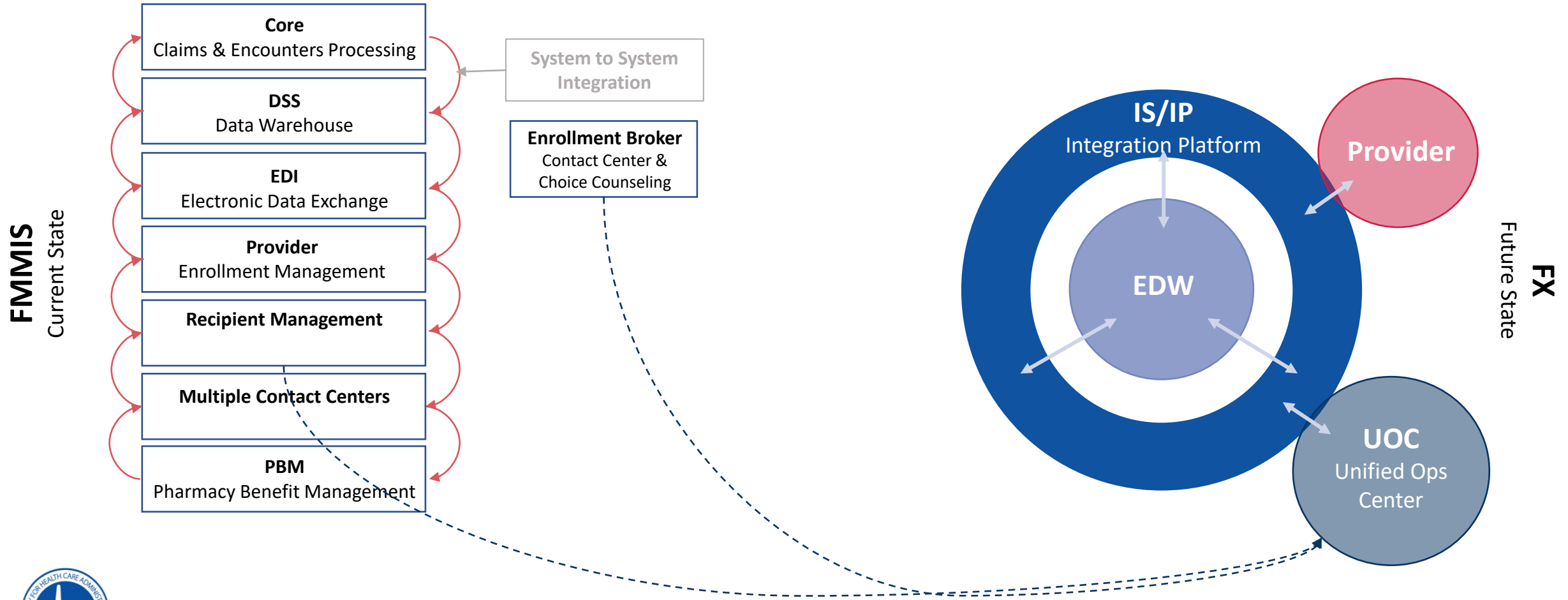
FMMIS
Current State



FX
Future State



Phase 3: Modular Build & Integration



Phase 3: Modular Build & Integration

FY 19/20

FY 20/21

FY 21/22

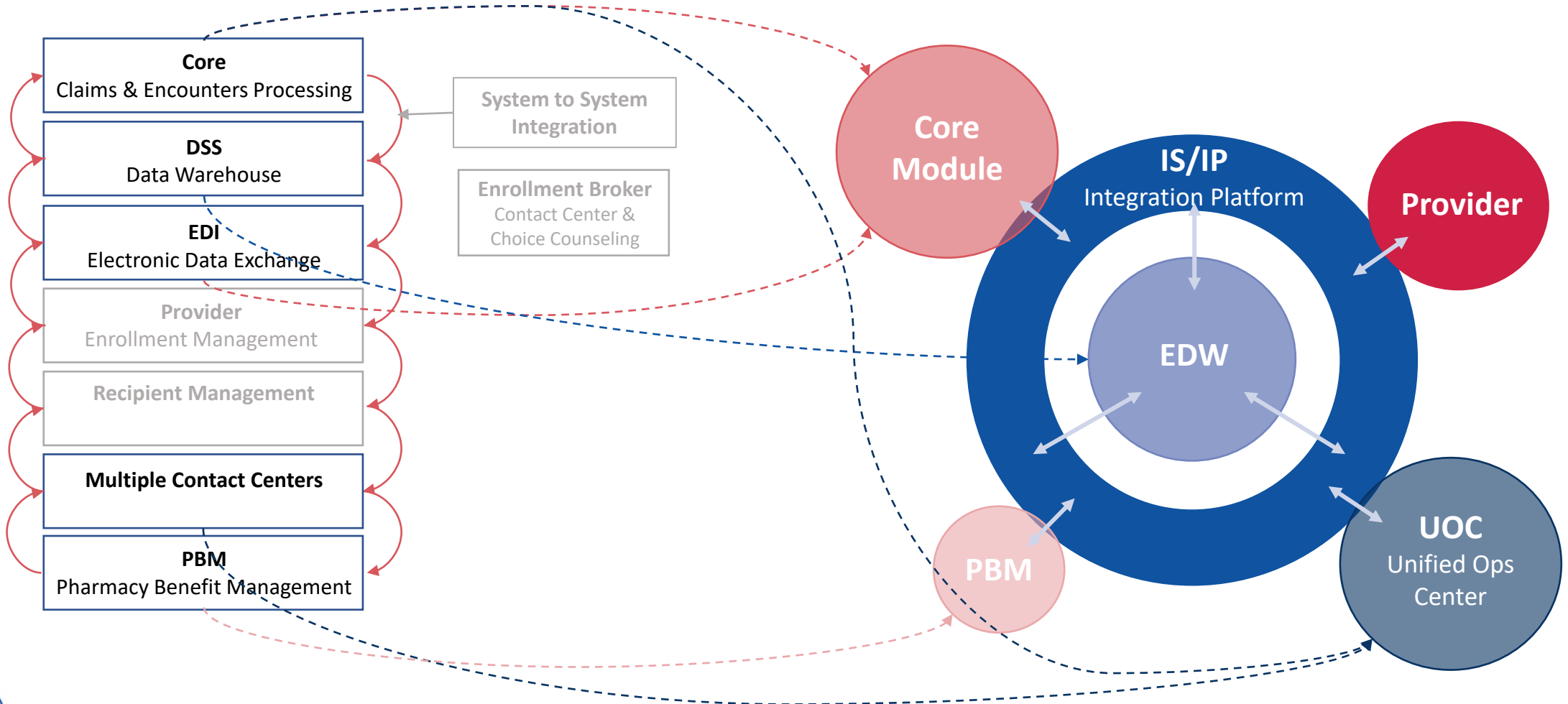
FY 22/23

FY 23/24

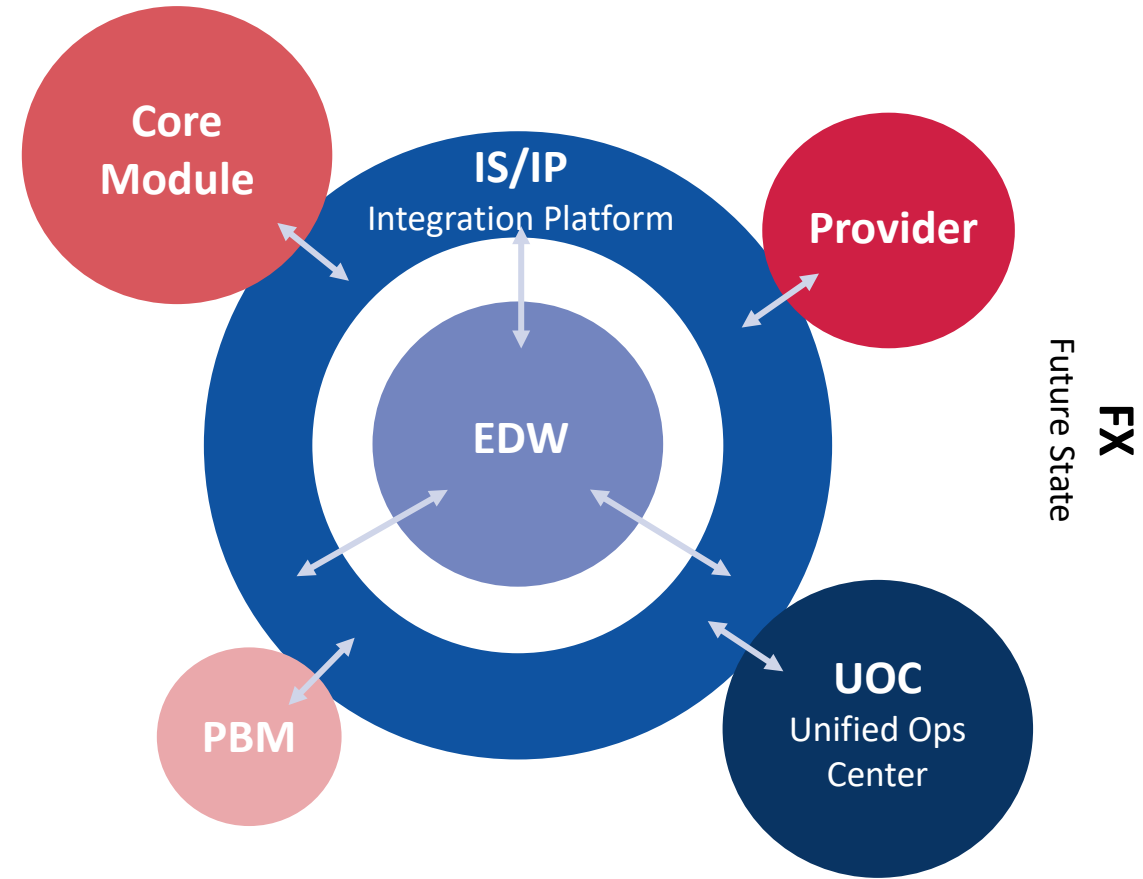
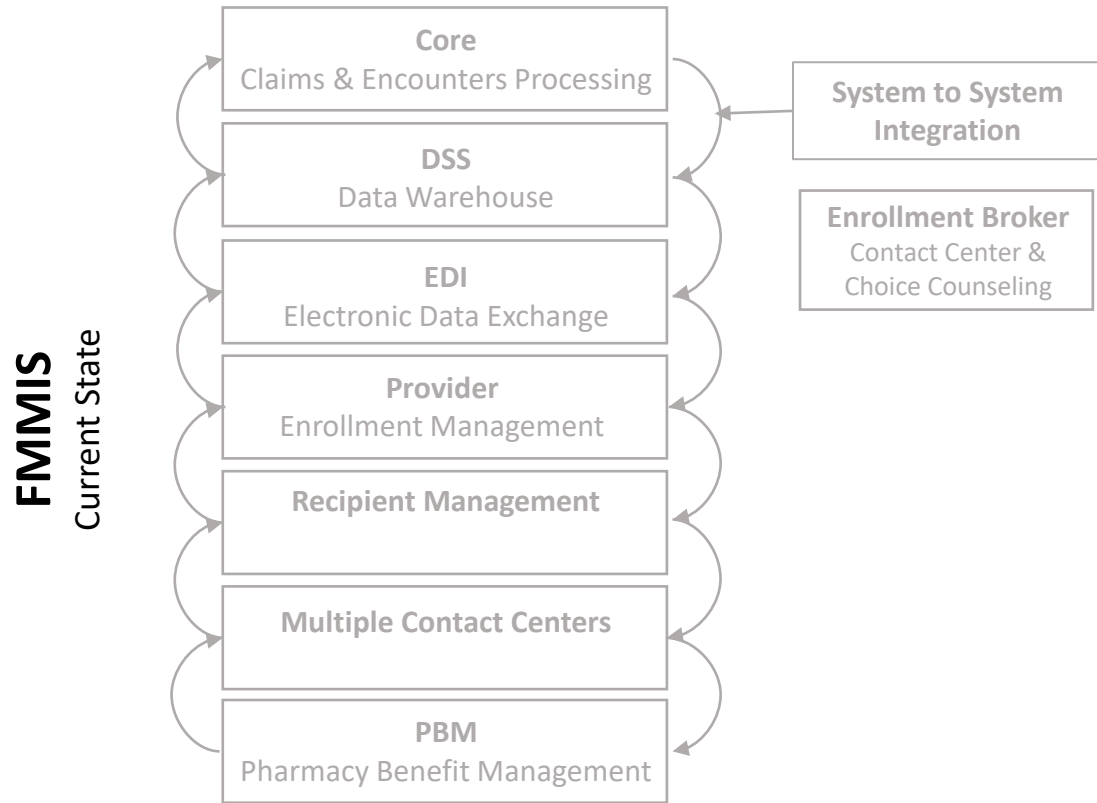
FY 24/25

FMMIS
Current State

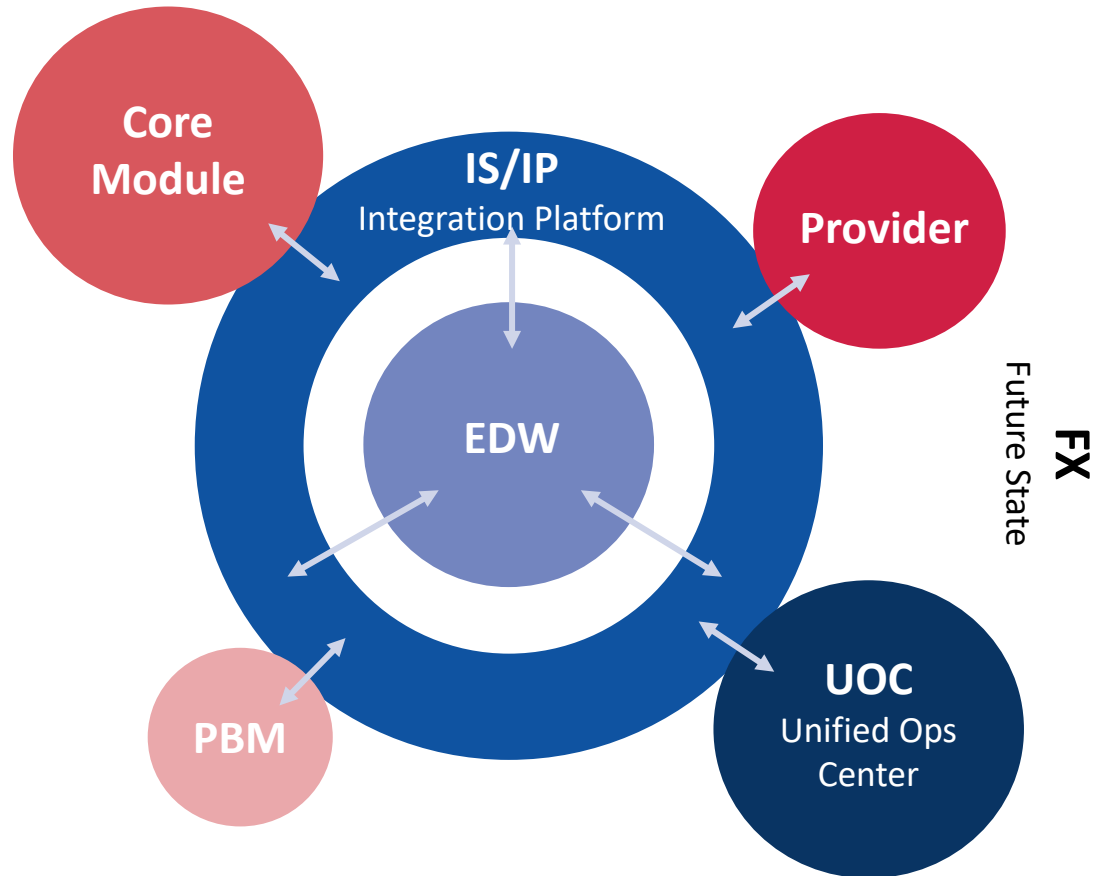
FX
Future State



Phase 3: Modular Build & Integration



Phase 3: Completion





FLORIDA HEALTH CARE CONNECTIONS

FX Program Updates

Dashboard as of July 22nd

Leadership Attention/Awareness

- A formal protest challenging the specifications of the Unified Operations Center (UOC) ITN was received 7/23/2021.
- FX Program** – The Risks indicator is *yellow* due to the increasing status of:
 - Risk #290: *Timely Release of Funding* - The probability of this risk continues to increase due to delays in getting the Q1 Operational Work Plan (OWP) approved and funding released.
 - Risk #20: *Portfolio Management* – The probability of this risk has increased because of the need to further explore spending of FX funding allocated to FMMIS transition activities in an expeditious manner to ensure funding will not be duplicated between the current FMMIS activities and work effort allocated for FX funding on FMMIS Transition activities.

Issues

Currently, there are no open issues affecting the program.

Risks

- Enterprise Data Warehouse Integration (EDWI)** – The Risks indicator remains *yellow* due to the elevated probability of Risk #359: *FMMIS Environment Implementation Deadlines*. The completion of the data loads for User Acceptance Testing (UAT) are behind schedule. If the environment is not completed by 7/30/2021, then the Operational Data Store (ODS) soft launch will be delayed.

Decisions

Currently, there are no pending decisions affecting the program.

FX Program		Status				
		Scope	Schedule	Budget	Risks	Issues
		G ↔	G ↔	G ↔	Y ↓	G ↔
Scope	• The scope of the FX Program is currently unchanged.					
Schedule	• The Agency and SEAS Vendor are working to keep the program on schedule to meet the December 2024 deadline.					
Budget	• The Agency and SEAS Vendor are working on the FY 22-23 legislative budget package.					
Risks	• The FX Program Risks indicator is currently <i>yellow</i> as there are two program-level risks in an <i>increasing</i> status. See Leadership Attention/Awareness section on the left for details.					
Issues	• There are currently no program-level issues.					

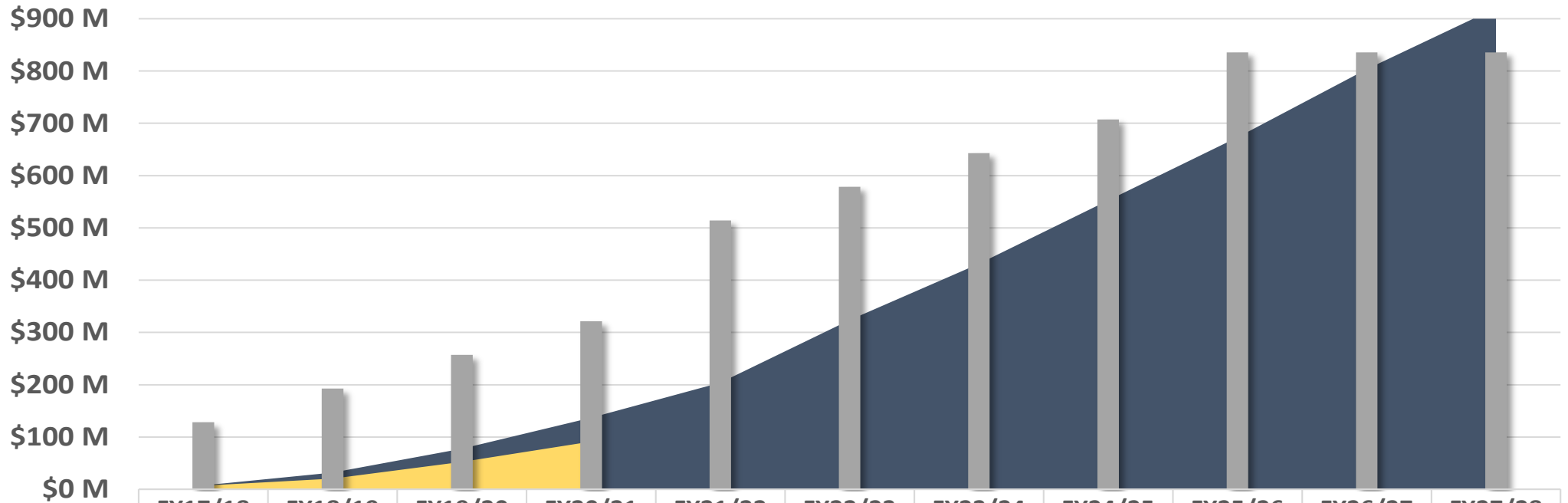
Active FX Projects		Status			
		Schedule	Budget	Risks	Issues
CMS Interoperability Planning – CMS Patient Access Rule (CPAR)		*	*	G ↔	G ↔
Unified Operations Center (UOC) Procurement		G ↔	G ↔	G ↔	G ↔
Provider Services Module (PSM) Procurement		G ↔	G ↔	G ↔	G ↔
Core Systems Procurement		G ↔	G ↔	G ↔	G ↔
Enterprise Data Warehouse Implementation (EDWI)		G ↔	G ↔	Y ↓	G ↔

Trending Indicators:

- Stable* (↔) – Program/project health status is consistent and remains unchanged from the last reporting period
- Improving* (↑) – Program/project health status has improved since the last reporting period and/or remediation activities are producing the desired results
- Declining* (↓) – Program/project health status has declined since the last reporting period; issues are more probable and/or remediation activities are not producing the desired results

FX Program Updates

Budget as of 6/30/2021 – FY 2020/2021



	FY17/18	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28
Planned \$	\$7.5 M	\$24.5 M	\$45.7 M	\$59.3 M	\$67.1 M	\$119.7 M	\$107.7 M	\$121.2 M	\$120.6 M	\$130.3 M	\$117.1 M
Cumulative Planned \$	\$7.5 M	\$32.0 M	\$77.7 M	\$136.9 M	\$204.0 M	\$323.7 M	\$431.4 M	\$552.6 M	\$673.2 M	\$803.5 M	\$920.7 M
Cumulative Spent \$	\$7.0 M	\$20.5 M	\$52.5 M	\$91.3 M							
# Planned Contracts	2	3	4	5	8	9	10	11	13	13	13

■ Cumulative Planned \$ ■ Cumulative Spent \$ ■ # Planned Contracts





FLORIDA HEALTH CARE CONNECTIONS

FX Program Updates

Budget as of 6/30/2021 – FY 2020/2021

	Category	Appropriation	Contracted (Encumbrance)	Incurred or Paid
Phase 1	SEAS	\$9,710,400	\$9,710,400	\$9,685,628
	IV&V	\$3,230,996	\$3,210,059	\$3,145,059
Phase 2	IS/IP - Implementation	\$6,363,460	\$6,363,460	\$5,876,734
	IS/IP – Task Orders	-	\$750,600	-
	IS/IP - Operations	\$4,503,602	\$3,753,002	\$3,753,002
	EDW - Implementation	\$30,252,168	\$11,856,621	\$10,599,682
	EDW - Data Governance	\$240,232	\$240,232	\$163,995
	EDW - Legal Fees/Court Reporter	\$230,000	\$215,000	\$106,091
Phase 3	Core - Procurement	\$800,585	\$790,585	\$621,334
	Provider - Procurement	\$150,000	\$150,000	\$149,995
	FMMIS Support	\$3,794,615	\$3,794,615	\$3,695,869
Total		\$59,276,058	\$40,834,574	\$37,797,388





FLORIDA HEALTH CARE CONNECTIONS

FX Program Updates

Spend Plan – FY 2020/2021

	Category	Appropriation	Quarters 1-4 Requested	Expected Spend through 6/30/21
Phase 1	SEAS	\$9,710,400	\$9,710,400	\$9,685,627
	IV&V	\$3,230,996	\$3,190,822	\$3,145,059
Phase 2	Integration Services and Integration Platform	\$10,867,062	\$10,392,957	\$10,380,336
	Enterprise Data Warehouse and Data Governance (FX Legal Fees, Court Reporting Fees, Data Governance)	\$30,722,400	\$11,264,497	\$11,140,646
Phase 3	Fiscal Agent/FMMIS Transition and Core Procurement	\$4,595,200	\$4,595,200	\$4,342,762
	Provider - Procurement	\$150,000	\$150,000	\$149,995
Total		\$59,276,058	\$39,303,876	\$38,844,425





FX Module / Project Overview & Updates

Project Sponsors



Integration Services/ Integration Platform (IS/IP) Operations & Maintenance (O&M)

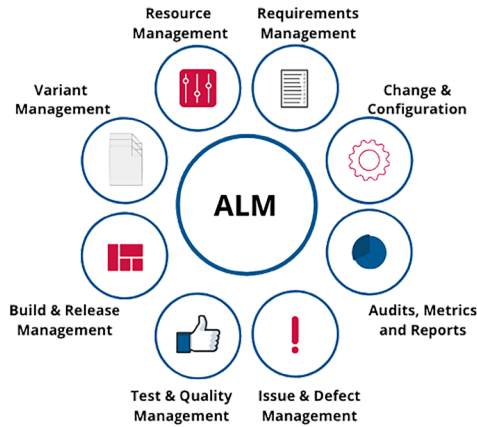
Scott Ward, CIO, Director of Information Technology

Angel Garay, IS/IP Technical Lead

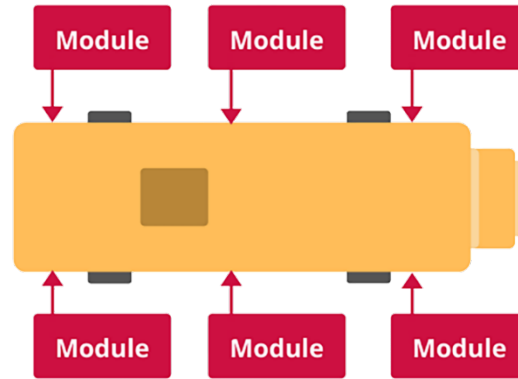
IS/IP O&M

Overview

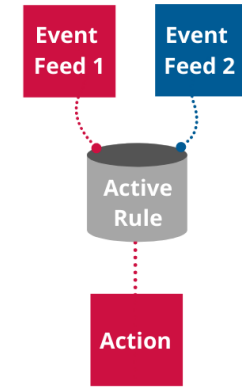
Application Lifecycle Management (ALM)



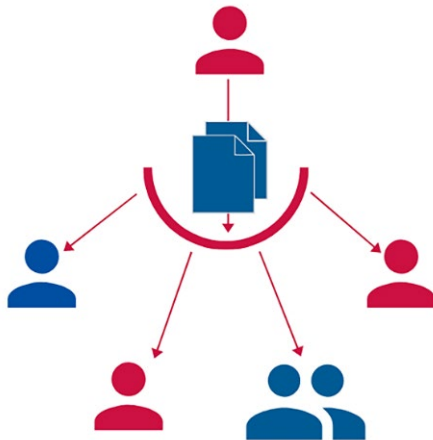
Enterprise Service Bus (ESB)



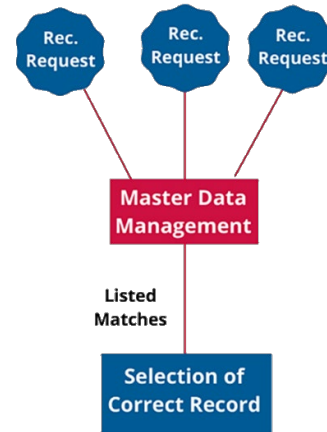
Business Rules Engine (BRE)



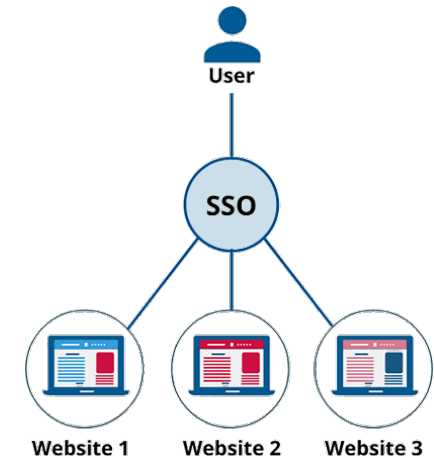
Managed File Transfer (MFT)



Master Person Index (MPI) and Master Organizational Index (MOI)



Single Sign-On (SSO)



IS/IP O&M


June Update

Performance Measures (PM)

PM 1 - Level 1 & 2 Incident Tickets Metric Met

PM 4 - Application and System Availability Metric Met

Workstream A
Workstream B
Workstream C
Application Lifecycle Management (ALM)

100%
Application and System Availability 


PM 5 - Staffing Level Metric Met

ALM Support
Database Support
Infrastructure Support
Middleware Support
O&M Project Management
Security Support

PM 6 - Production Report Metric Met

PM 8 - Performance Report Metric Met





*PM 2, 3, and 7 are not active at this time

 Performance Measure component in compliance




Operational Metrics

Patching by Component

Workstream A 	
Operating System	Completed
Middleware	Completed
Database	Not Applicable
Infrastructure	Not Applicable
Workstream B 	
Operating System	Completed
Middleware	Completed
Database	Not Applicable
Infrastructure	Not Applicable
Workstream C 	
Operating System	Completed
Middleware	Completed
Database	Not Applicable
Infrastructure	Not Applicable
Application Lifecycle Management 	
Operating System	Completed
Middleware	Not Applicable
Database	Not Applicable
Infrastructure	Not Applicable

Legend:

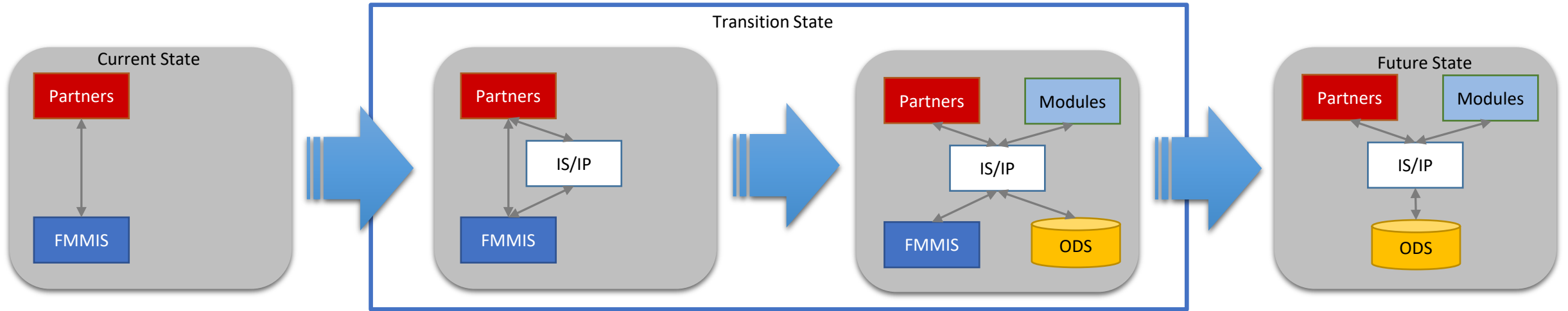
 : All planned patching completed for reporting month
Not Applicable: Patching not required for reporting month

Updates

- Performed activities with security scan/patch compliance
- Connected to Equinix Cloud Exchange (initial connection)
- Released ALM Support Request Project for tracking ALM change requests from the Agency and Module Vendors
- Updated Global Protect VPN configuration
- Conducted ALM failover test
- Provided ALM admin support for user access requests from the Agency, the EDW vendor, and the SEAS vendor

IS/IP O&M

Modular Transition Approach



FX Modular Transition Interface Migration

	FY21/22						FY22/23						FY23/24						FY24/25																	
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Interface Migration Approach Design	➔																																			
Phased Interface Modernization	➔																																			
Incremental Legacy Interface Migration	<div style="display: flex; justify-content: space-between;"> P R C X F </div>																																			



Module Go-Live	P: Provider R: Rec/EB	C: Core X: PBM	Future State
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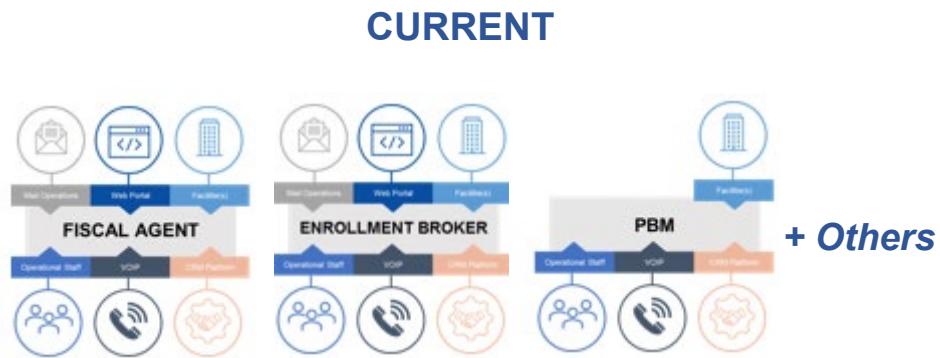


Unified Operations Center (UOC) Procurement

Mike Magnuson, FX Director for
Damon Rich, Project Sponsor

UOC Procurement Overview

The FX UOC transformation moves from a fragmented and decentralized customer service environment to a centralized Medicaid operations center across programs and contact points.

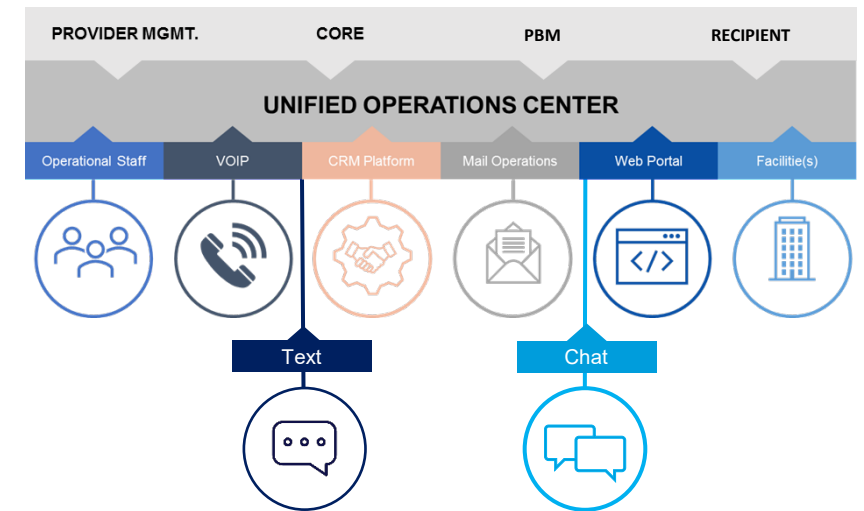


Fractured Modular Customer Service Environment with Redundant Vendors /Platforms

UOC PHASED TRANSITION

Modular transformation that consolidates vendors / platforms and improves stakeholder experience

FUTURE WITH UOC (CENTRALIZED CUSTOMER SERVICE)



Streamlined and Integrated Medicaid Customer Service Environment with Unified Contact and Operations Support

UOC Procurement Execution Stage Update

Where we have been:

- The solicitation was approved by the Centers for Medicare and Medicaid Services (CMS) on June 17, 2021.
- The solicitation requirements were approved by the FX Executive Steering Committee (ESC) on June 18, 2021.
- The solicitation was released on July 12, 2021.

Where we are:

- The Agency received one specification protest.

Where we are headed:

- Procurement is underway.

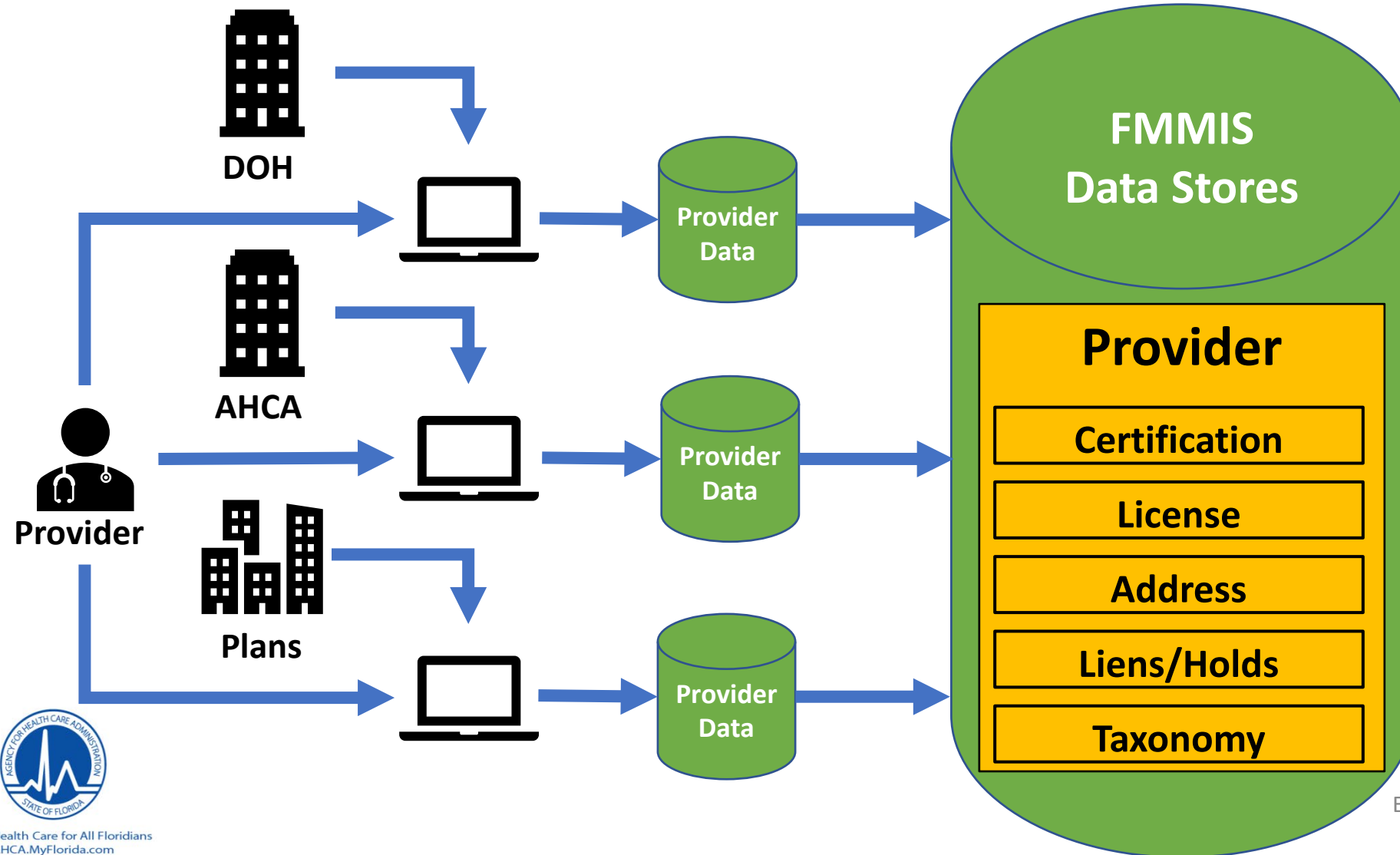




Provider Services Module (PSM) Procurement

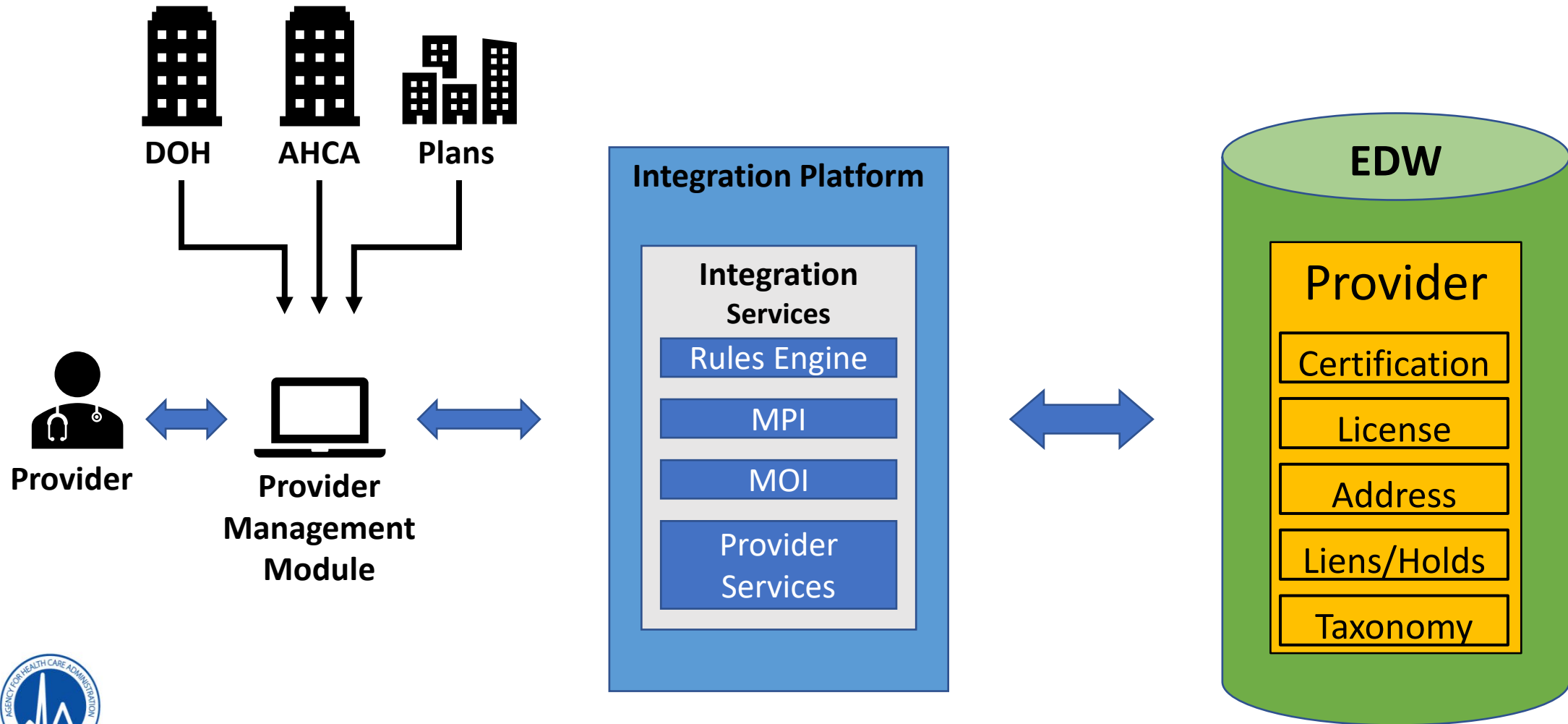
Ryan Fitch, Interim Project Sponsor

PSM Procurement Overview - Provider Current State



Providers are required to interact with multiple systems and portals as part of normal licensure, enrollment, onboarding, and account maintenance

PSM Procurement Overview - Provider Future State



PSM Procurement Execution Stage Update

Where we have been:

- The project team has developed the Invitation to Negotiate (ITN) sections, leveraging National Association of State Procurement Officials (NASPO) and standard ITN content (from UOC and Core) where applicable and conducted quality assurance reconciliation across all the active procurement requirements.
- The project team has submitted all solicitation sections for review with key Agency stakeholders.

Where we are:

- **The project team has prepared the final requirements for submission and review by the FX Executive Steering Committee.**
- The project team is working to review and complete the solicitation sections with key Agency stakeholders by early July 2021.
- The project team is working to develop the draft of the full ITN in preparation for Agency review to begin in August 2021.

Where we are headed:

- The project team will have completed all activities for an Agency walk-through of the full solicitation package by late July 2021.
- Anticipated posting date is October 2021.





Core Systems Procurement

Brian Meyer, Project Sponsor



Core Systems Overview

- The Core module will:
 - Process managed care capitation payments and encounters.
 - Adjudicate fee-for-service claims for Medicaid reimbursement.
 - Support all Medicaid financial activities.
- This module represents the most fundamental functionality required for Medicaid processing and the most complex functionality within the existing FMMIS.

Core Systems Procurement Execution Stage Update

Where we have been:

- The project team continued drafting standard solicitation sections and conducting quality assurance reconciliation across all the active procurement requirements.
- The project team reviewed and completed the solicitation sections with key Agency stakeholders.

Where we are:

- **The project team has prepared the final requirements for submission and review by the FX Executive Steering Committee.**
- The project team is working to complete all drafted sections of the solicitation in preparation for the full review of the draft solicitation in mid-August 2021.

Where we are headed:

- The project team is preparing to complete all activities for an Agency walk-through of the full solicitation package in early August 2021.
- The anticipated posting date will be October 2021.

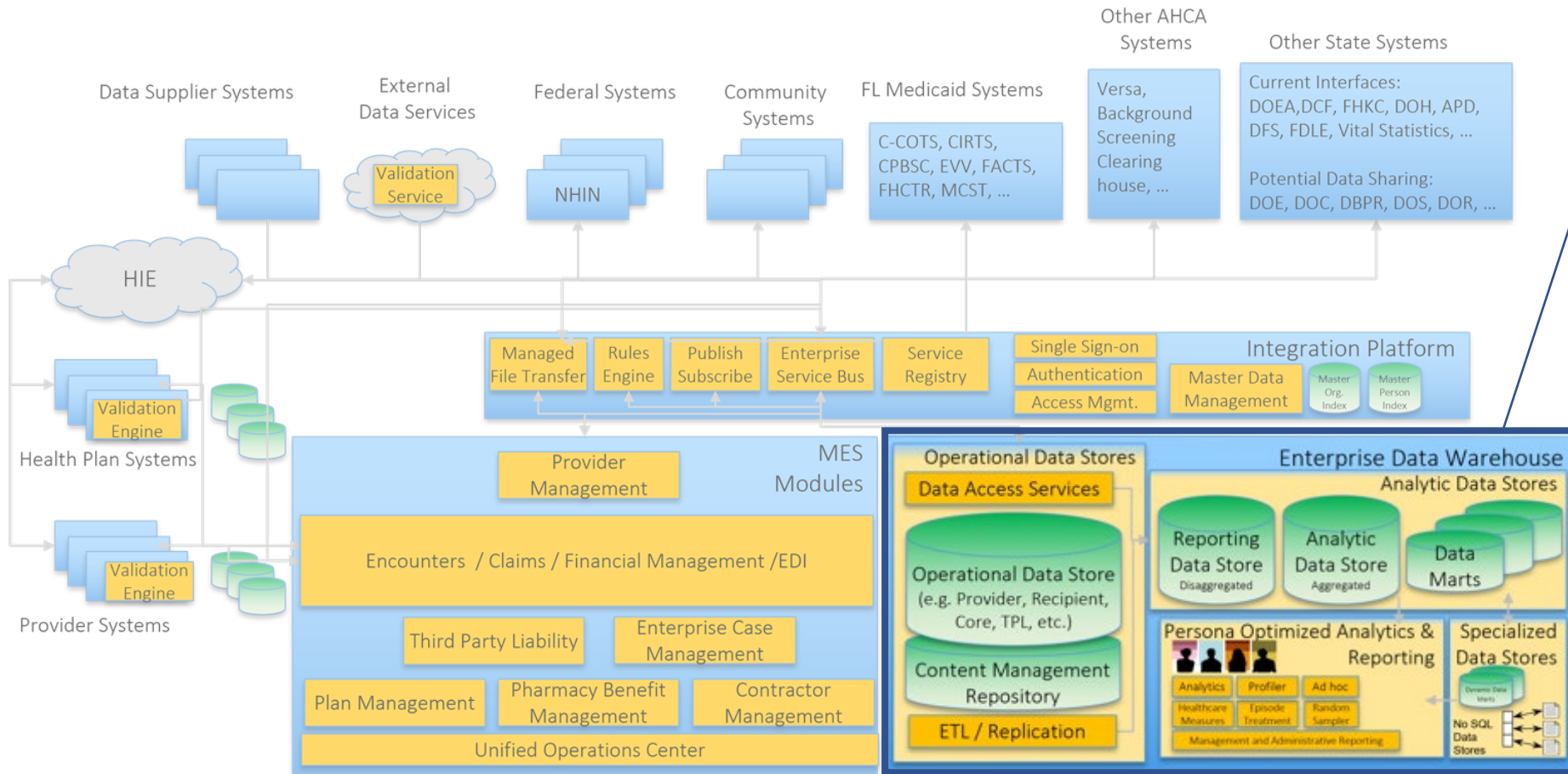




Enterprise Data Warehouse Implementation (EDWI)

Nikole Helvey, Project Sponsor

EDWI Overview



- A single source of truth to improve data quality, accuracy, and accessibility
- Improved timeliness and consistency of data
- Improved analytic data processing with holistic business unit and persona optimized data marts and tools
- System innovation and simplified system implementation
- Eliminate duplicated, inconsistent data and processing

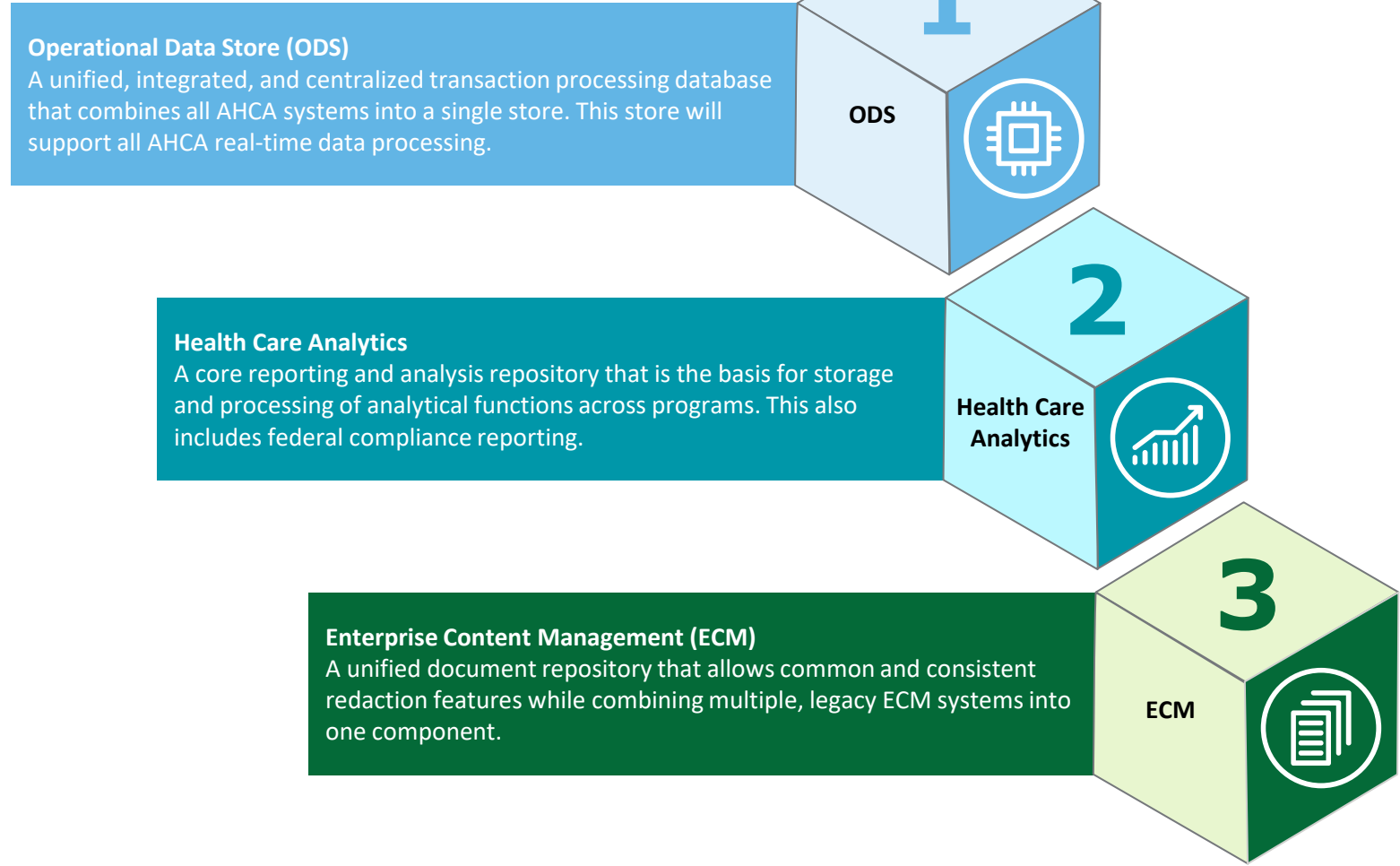
EDWI

Vision for the Future of Data Management

The vision is to centralize and unify all data, whether it be transaction processing or reporting/analytics or documents, into a single environment to make it accessible and standardized for those who support AHCA's business processes.

The primary features of this approach revolve around three functional pieces:

- Operational Data Store (ODS)
- Health Care Analytics
- Enterprise Content Management (ECM)



EDWI

Planning State Update

Where we have been:

- The Planning Phase has been completed for the EDWI Project.
- The project team has completed the PD-4: System Security Plan contractual deliverable.
- Established direct connectivity and access to the Florida Medicaid Management Information System (FMMIS) Development (DEV) and Systems Integration Test (SIT) environments.
- The project team completed requirements sessions at the end of June 2021 for Enterprise Analytic Data Store (EADS).
- Operational Data Store (ODS) Design sessions have been completed.

Where we are:

- The project team is developing contractual deliverables with the following in progress: PD-5: Requirements Document, PD-7: Technical Infrastructure Plan, PD-9: System Design Document (Architecture Specifications), PD-12: Configuration Management and Release Management Plan, PD-15: Test Plan, Work Product (WKP)-1: Security Controls Test Plan, WKP-5: SIT Plan, WKP-1: Security Controls Test Plan, Project Process Agreement (PPA)-32: Performance Test Plan and Results Template, PD-8: Requirements Traceability Matrix, and PPA-32: Performance Test Plan.
- Began validation of data and data load from FMMIS to the ODS DEV environment.
- Scheduled EADS design sessions to begin in July.
- The project team is continuing end user interviews around Human Centered Design (HCD).

Where we are headed:

- The project team is planning to work the following contractual deliverables: PD-14: Interface Control Document (ICD), User Acceptance Test (UAT) Plan, and PD-18: Organizational Change Management Plan (includes Training Plan).
- Begin ODS development activities.





Independent Verification and Validation (IV&V) Assessment

Kurt Hartmann, Project Manager

IV&V Assessment

June 2021 Observations

- **FX Enterprise Data Warehouse Project**

[Risk Rating] – 5/2021 **Green** 6/2021 **Green**

- Project Change Request EDW-01, Contract EXD091 Amendment 1, regarding the transition from CMS Medicaid Enterprise Certification Lifecycle and Toolkit (MECL/MECT) to Outcome Based Certification (OBC), is signed and executed.
- Project activities completed during this reporting period
 - Initiation and Planning Lifecycle phase completed June 9, 2021.
 - Requirement Validation Sessions completed July 9, 2021.
 - Operational Data Store (ODS) Joint Application Design (JAD) Sessions completed June 4, 2021.
- Enterprise Analytical Data Store (EADS) JAD Sessions ongoing through mid-September 2021.

- **FX Unified Operations Center**

[Risk Rating] – 5/2021 **Green** 6/2021 **Green**

- The Invitation to Negotiate (ITN) posting is currently planned for July 12, 2021, after receiving approval from the Secretary. Posting of Notice of Intent to Award is currently planned for October 28, 2021.



IV&V Assessment

June 2021 Observations

- **FX Core Project**

[Risk Rating] – 5/2021 **Green** 6/2021 **Green**

- The FX Core Project Schedule indicates the Core procurement project is 55% complete.
- The Draft ITN is 95% complete, with a current planned completion date of August 4, 2021.
- Discussion continues with all three procurement teams (UOC, Core, and PSM) to establish consistency in ITN Vendor Resources approach (e.g., job titles, responsibilities, qualifications, and experience).

- **FX Provider Services Module**

[Risk Rating] – 5/2021 **Green** 6/2021 **Green**

- Development of the PSM ITN was originally scheduled to conclude on August 13, 2021, but shifted to August 18, 2021, as development of the draft Scope of Services for inclusion in the ITN extended beyond the baseline finish date. The shift resulted in a change to the planned project completion date from July 20, 2022, to July 25, 2022.
- The Agency, FX EP MO, and PSM project teams have actively coordinated with other procurement project teams during the development of the PSM ITN to establish consistency in procurement related artifacts which may streamline the overall procurement process for the project.



Open Discussion / Member Updates

Mike Magnuson, FX Director





Upcoming Activities and Closing Remarks

Simone Marstiller, Secretary & FX Executive Sponsor

Upcoming Activities

ESC Meeting Lookahead – FY 21/22

Dates*	Discussion or Review/Approval Items*
September 17	<ul style="list-style-type: none"> • FX Program Updates <ul style="list-style-type: none"> • Quarter 2 Budget Amendment • Procurement Updates • FX Module/Project Updates
November 19	<ul style="list-style-type: none"> • FX Program Updates <ul style="list-style-type: none"> • Quarter 3 Budget Amendment • FX Module/Project Updates
January 21 - Voting	<ul style="list-style-type: none"> • FX Program Updates • FX Module/Project Updates <ul style="list-style-type: none"> • EDW ODS Readiness Review & Approval
March 18 or 25	<ul style="list-style-type: none"> • FX Program Updates <ul style="list-style-type: none"> • Quarter 4 Budget Amendment • Procurement Updates • FX Module/Project Updates
May 20	<ul style="list-style-type: none"> • FX Program Updates <ul style="list-style-type: none"> • Legislative Budget Request • Procurement Updates • APD Update • FX Module/Project Updates

* Dates and items may be subject to change.





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